

January 15th, 2019

GARRETT – GLOBAL AUTO INDUSTRY CONFERENCE

DETROIT



FORWARD LOOKING STATEMENTS

This presentation contains “forward-looking statements” within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of fact, that address activities, events or developments that we or our management intend, expect, project, believe or anticipate will or may occur in the future are forward looking statements including without limitations our statements regarding our anticipated financial performance, projections and explanations regarding our technology solutions. Although we believe forward-looking statements are based upon reasonable assumptions, such statements involve known and unknown risks, uncertainties, and other factors, which may cause the actual results or performance of the company to be materially different from any future results or performance expressed or implied by such forward looking statements. Such risks and uncertainties include, but are not limited to those described in our Registration Statement on Form 10 and quarterly report on Form 10Q for the quarter ended September 30, 2018 under such headings “Risk Factors” and “Cautionary Statement Concerning Forward-Looking Statements.” You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this document. Forward looking statements are not guarantees of future performance, and actual results, developments and business decisions may differ from those envisaged by our forward-looking statements.

NON-GAAP FINANCIAL MEASURES

This presentation includes LTM (last 12 months) data, Adjusted EBITDA, Adjusted EBIT, Adjusted EBITDA excluding hedging impacts, Net Debt, Consolidated Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted EBITDA margin excluding hedging impact, Consolidated Adjusted EBITDA Margin, Cash flow from operations minus capital expenditures, and other financial measures not compliant with generally accepted accounting principles in the United States (“GAAP”). The Non-GAAP financial measures provided herein are adjusted for certain items as presented in the Appendix containing Non-GAAP Reconciliations and may not be directly comparable to similar measures used by other companies in our industry, as other companies may define such measures differently. Management believes that, when considered together with reported amounts, these measures are useful to investors and management in understanding our ongoing operations and in a analysis of ongoing operating trends. Garrett believes that Adjusted EBITDA, Adjusted EBITDA Margin (both including and excluding hedging impacts), Consolidated Adjusted EBITDA, Consolidated Adjusted EBITDA Margin, Adjusted EBIT are important indicators of operating performance because they exclude the effects of income taxes and certain other expenses, as well as the effects of financing and investing activities by eliminating the effects of interest and depreciation expenses and therefore more closely measures our operational performance. These metrics should be considered in addition to, and not as replacements for, the most comparable GAAP measure. For additional information with respect to our Combined Financial Statements, see our Form 10 and quarterly report on Form 10Q for the quarter ended September 30, 2018.

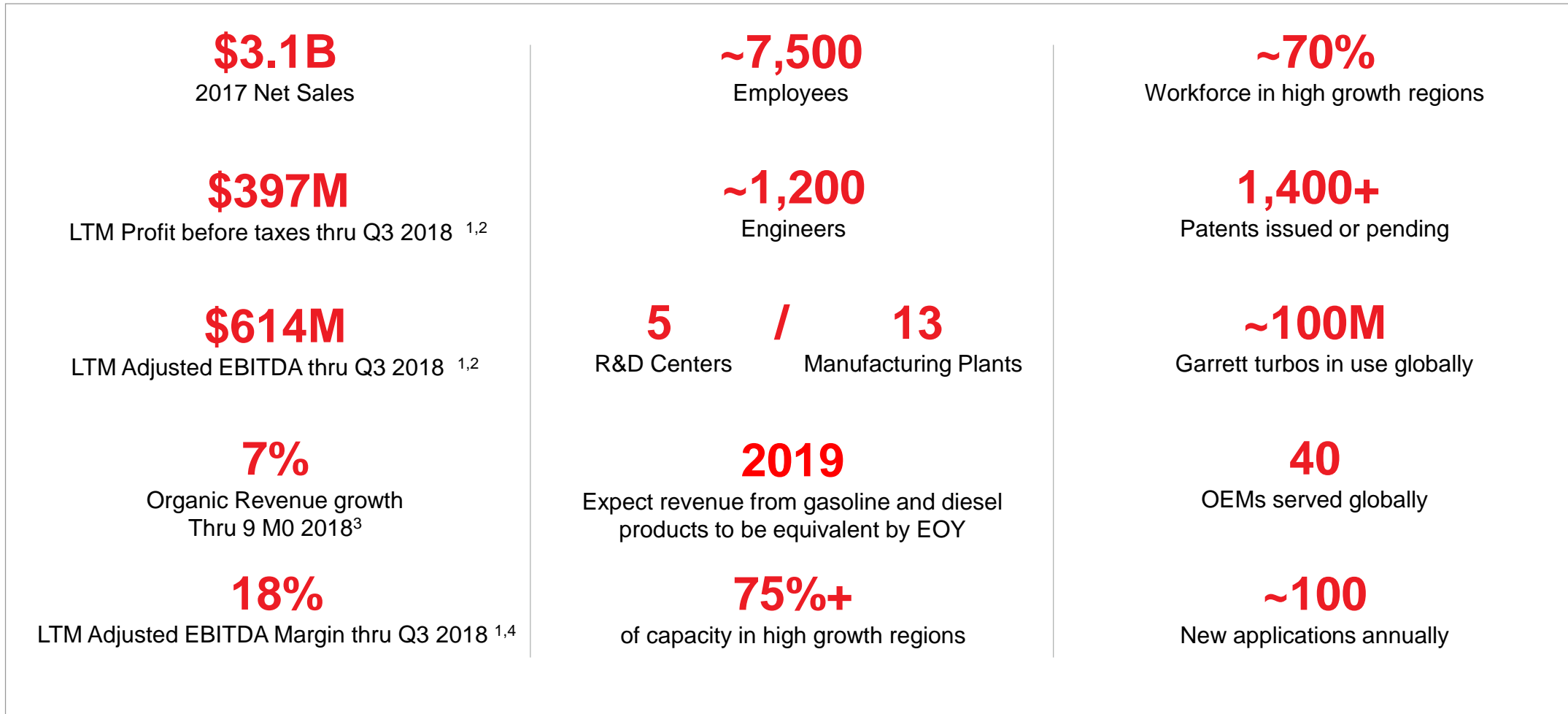
Garrett

ADVANCING MOTION

Garrett is a cutting-edge technology provider that enables vehicles to become safer, more connected, efficient and environmentally friendly.

We lead the development of innovative and differentiated solutions which empower the transportation industry to redefine and further advance motion.

Garrett at a glance



¹ Adjusted EBITDA is a Non-GAAP financial measure; please refer to the Appendix for its definition and a reconciliation to Net Income and Adjusted EBITDA as presented in the Form 10;

² Excludes Honeywell Indemnity Obligation payment ; ³ Please refer to the Appendix for organic growth rates reconciled to the comparable GAAP financial measure

⁴ Constant currency, excluding Honeywell Indemnity Obligation payment and FX impact

Mega trends



Urbanization

3 million people moving to cities every week



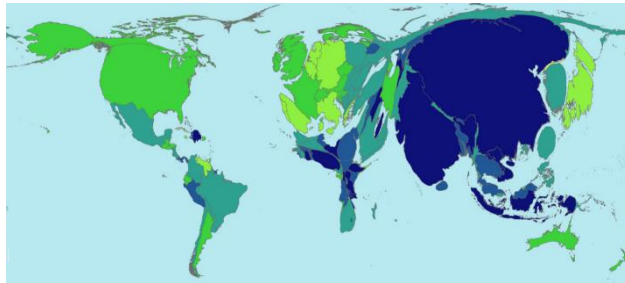
Global warming

There is a 93% chance that global warming will exceed 4°C by 2100



Congestion

\$305B / year economic loss for the US



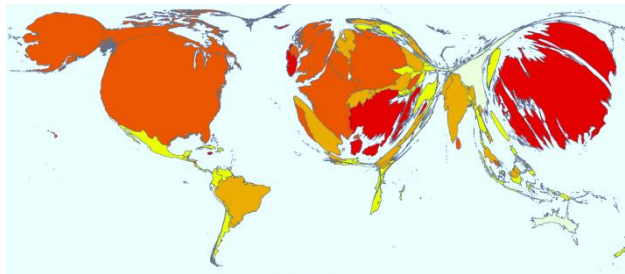
High growth regions

93% auto production growth to come from high growth regions by 2025. In 2050, 6 of the 7 largest economies to be emerging countries



Air pollution

Causes 6 million deaths a year



Global debt

Global debt has reached \$247 trillion in Q1 2018

Automotive industry transformation



Regulation

- | 2020 | 2025 | 2030 |
|---|--|---|
| <ul style="list-style-type: none">• Real Drive Emission compliance• Convergence of CO2 regulations | <ul style="list-style-type: none">• Europe: -15% CO2 vs 2020• Cyber security regulation | <ul style="list-style-type: none">• Potentially first city bans for pure Internal Combustion Engine |

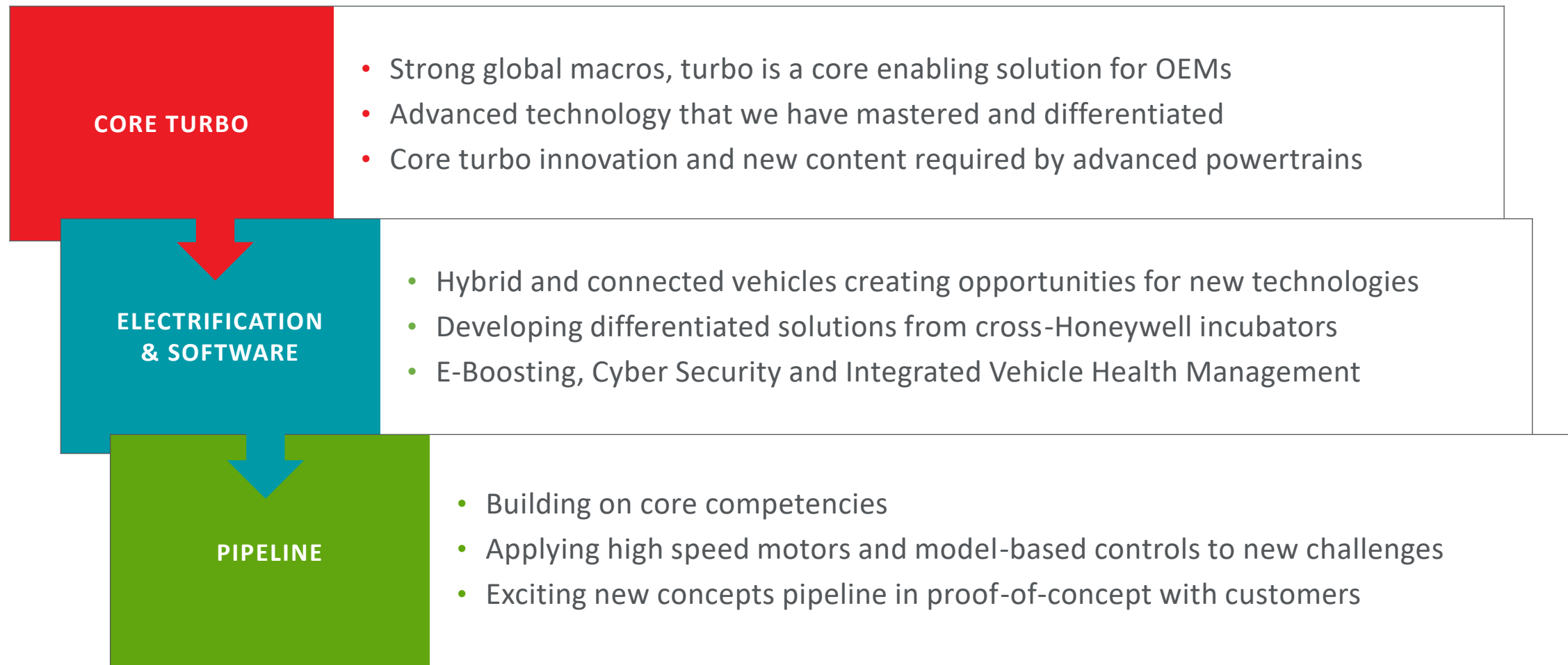
Technology

- | 2020 | 2025 | 2030 |
|---|--|---|
| <ul style="list-style-type: none">• Gasoline VNT & 48V adoption• Autonomous car architecture | <ul style="list-style-type: none">• Hybrid prevalence• 10% electric vehicles in mix | <ul style="list-style-type: none">• >15% electric vehicles in mix• H2 fuel cell mass adoption |

Business & usage

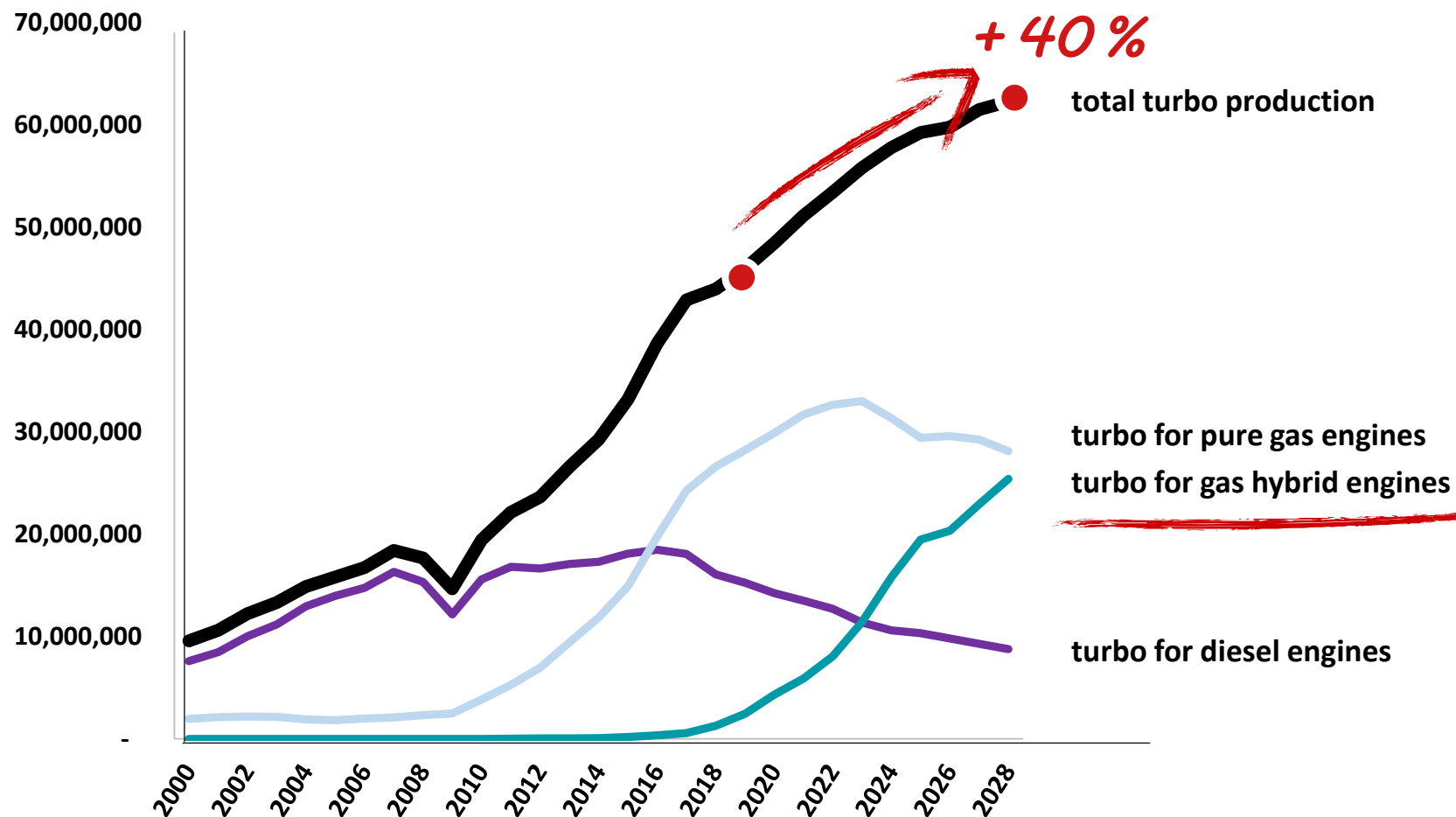
- | 2020 | 2025 | 2030 |
|---|---|--|
| <ul style="list-style-type: none">• Diesel drop in Europe• Global engine platforms | <ul style="list-style-type: none">• Robotaxi fleets, restricted areas• Car sharing, ride hailing | <ul style="list-style-type: none">• Robotaxi fleets expansion• Fleet vs private ownership shift |

Technology growth strategy



Huge growth opportunities exist in our core

Turbo production for Light Vehicles (Mu)



Source: IHS data

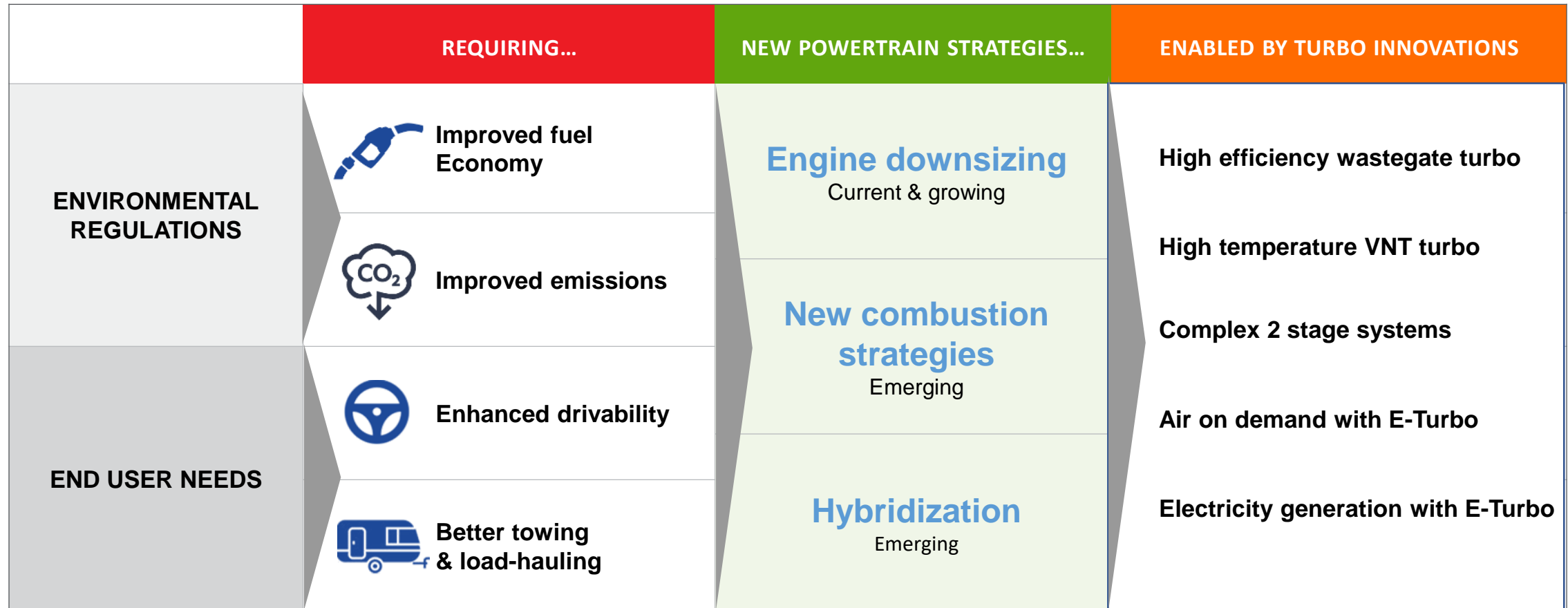
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Garrett Technology leadership

	MANUFACTURER	LIGHT VEHICLE GAS	LIGHT VEHICLE DIESEL	COMMERCIAL VEHICLE	E-BOOSTING
MAJOR GLOBAL PLAYERS	Garrett ADVANCING MOTION	●	●	●	●
	BorgWarner Turbo Systems	●	●	●	●
MEDIUM SIZE GLOBAL PLAYERS	IHI Turbochargers	●	●	●	●
	MITSUBISHI	●	●	●	●
	BOSCH MAHLE	●	●	-	-
	Continental	●	-	-	●
	Cummins Turbo Technologies	-	-	●	●
	VÖFON WEIFU TYEN HYUNDAI WIA	●	●	●	-

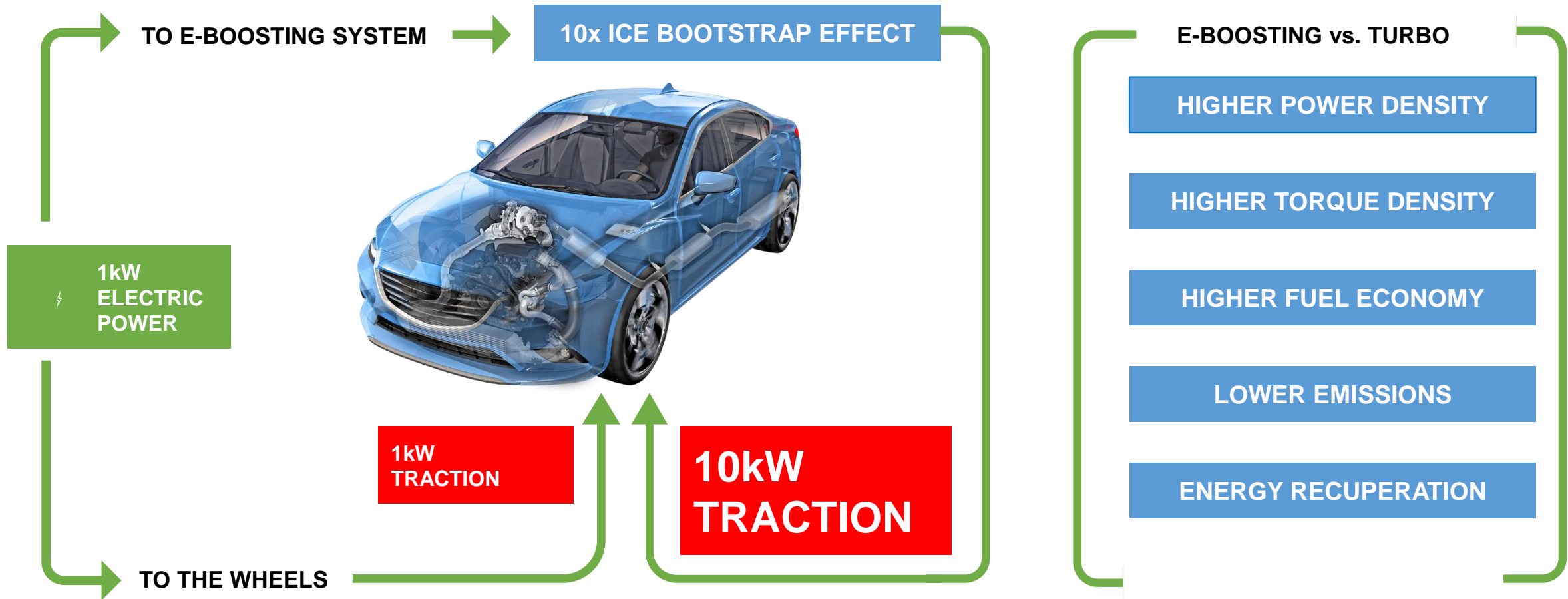
● LEADER ● PARTICIPANT

Modern powertrains need a turbo

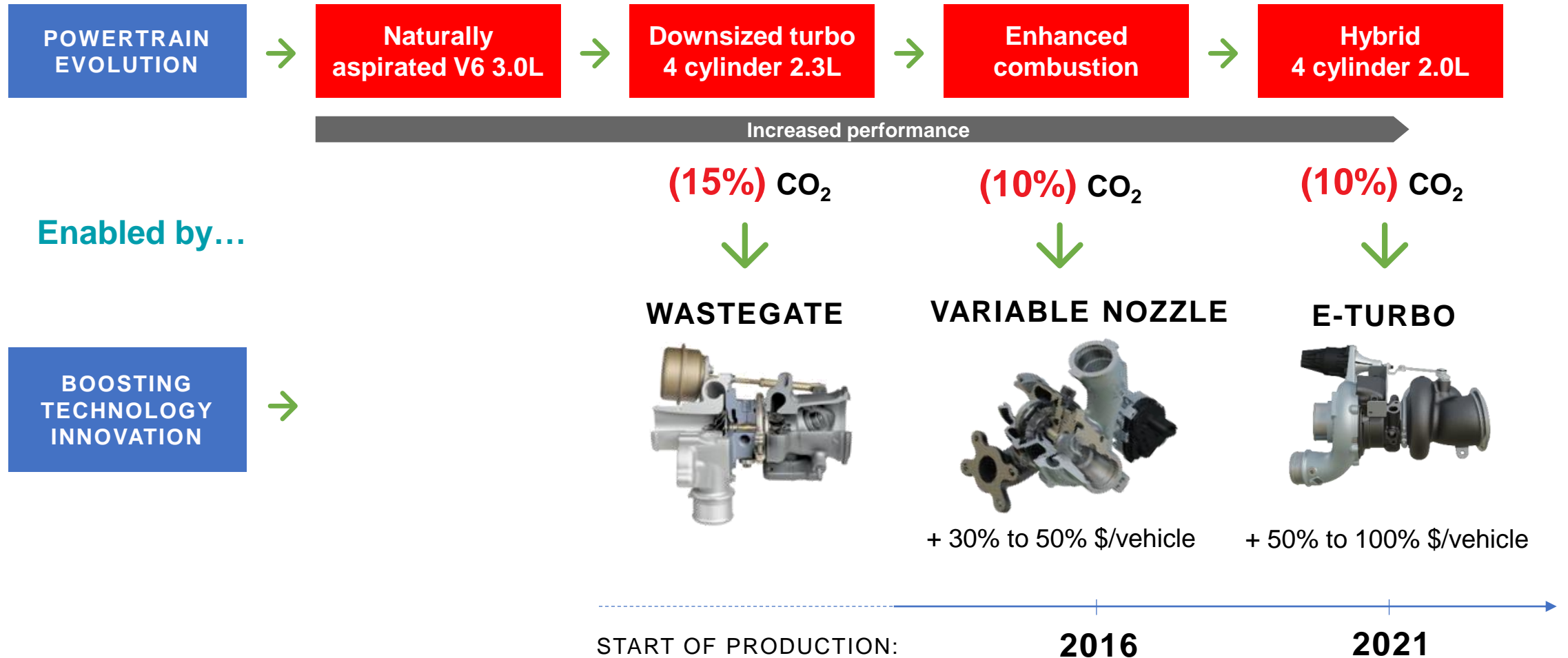


E-Boosting Synergy with Hybrid Powertrains

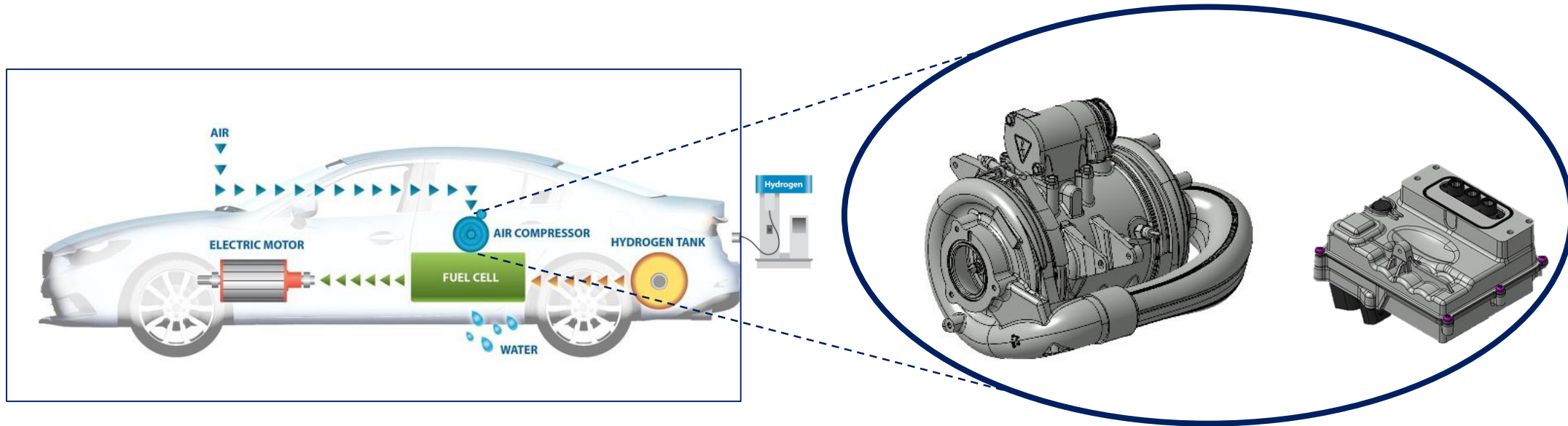
Two Ways to Use Available Electric Power in a Hybrid Powertrain



Example of gasoline powertrain



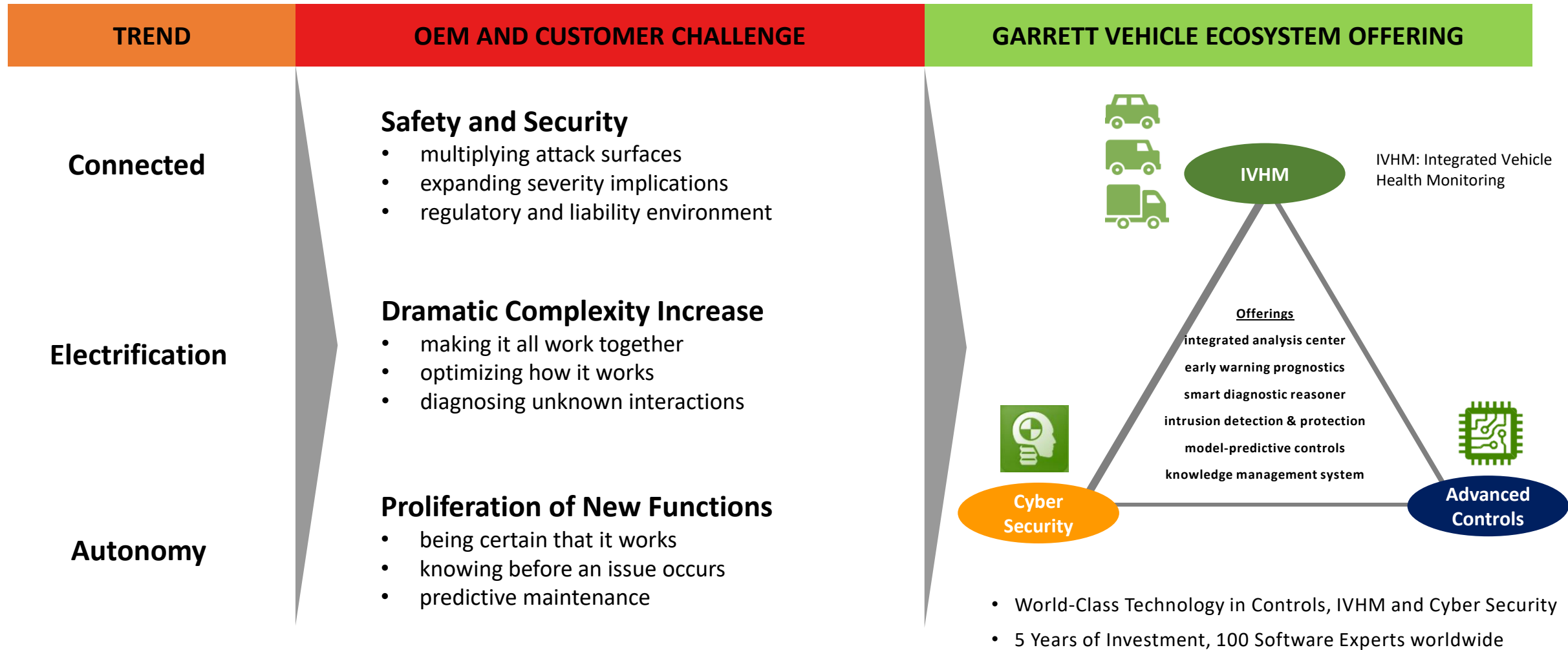
Hydrogen fuel cell electric vehicle opportunity



Need high performance E-Compressor

- Garrett in production since 2016
- Synergies with overall E-Boosting activities

Garrett Connected Vehicle Offerings



Leveraging Garrett capabilities for growth pipeline

KEY COMPANY STRENGTHS



INNOVATION PIPELINE

MECHANICAL

- High speed rotation
- High precision
- High temperature

ELECTRICAL

- High speed motors
- High speed controller
- System integration

SOFTWARE

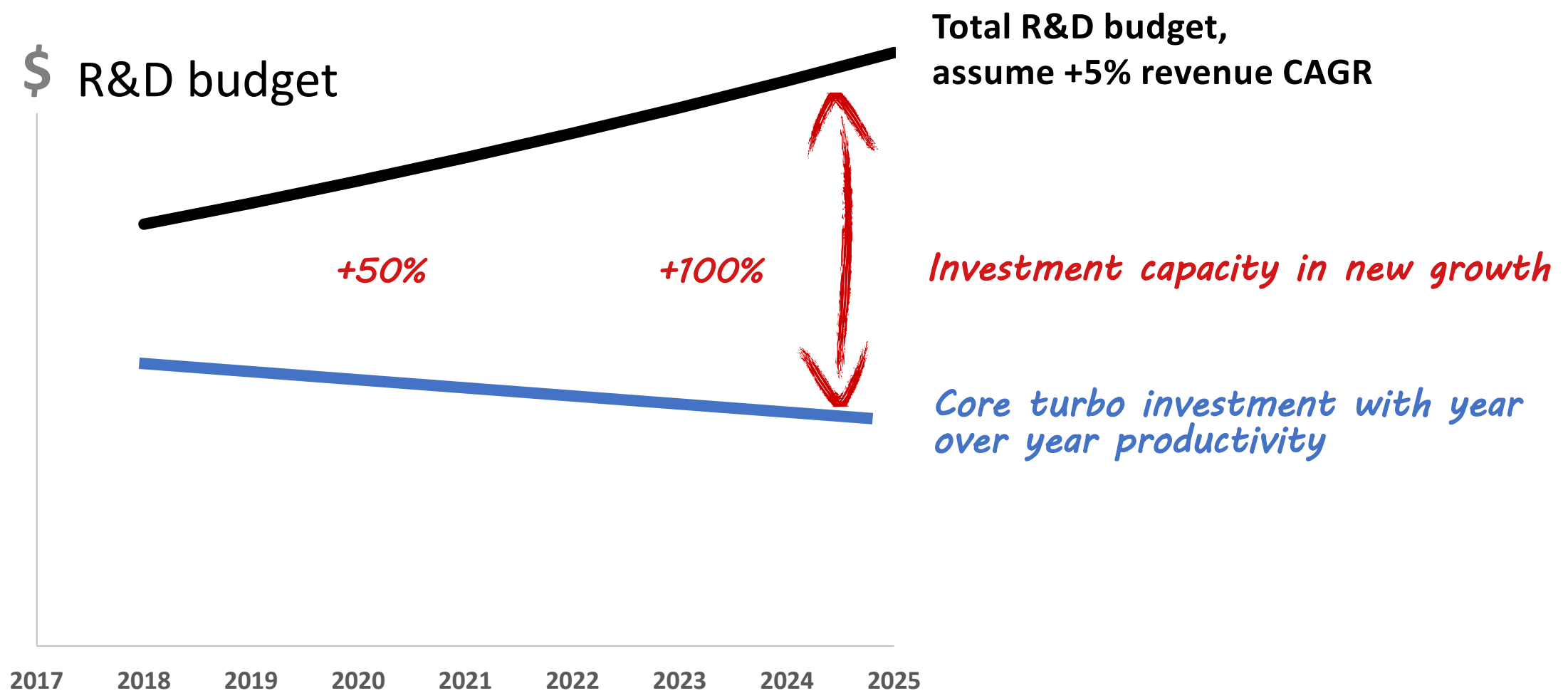
- Model-based anomaly detection
- Physics-based prognostics & diagnostics
- Advanced multi-variate non-linear controls

DOMAIN KNOWLEDGE

- Automotive cost base
- Scaling for mass market
- Sales channels

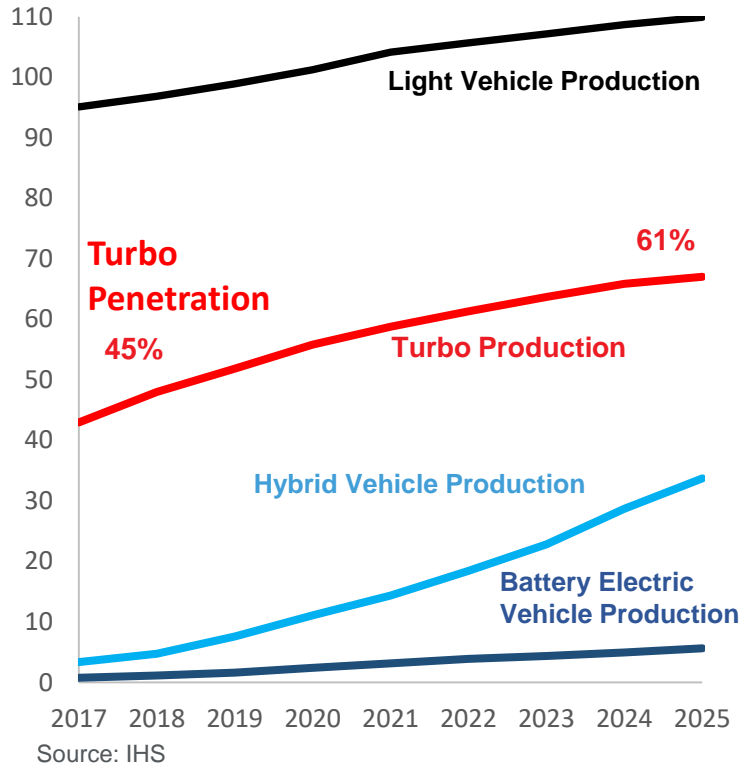
- Electric Vehicle traction drive
- Advanced control software and analytics
- ...and more

R&D supporting growth



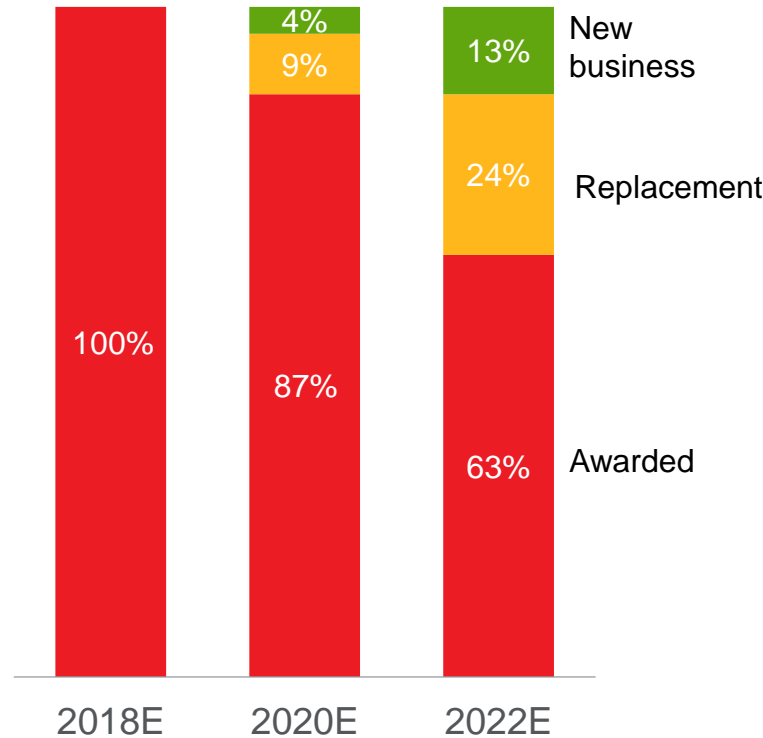
Strong Business Fundamentals

Favorable Secular drivers



+ 24mm turbocharged cars by 2025

Strong business bookings



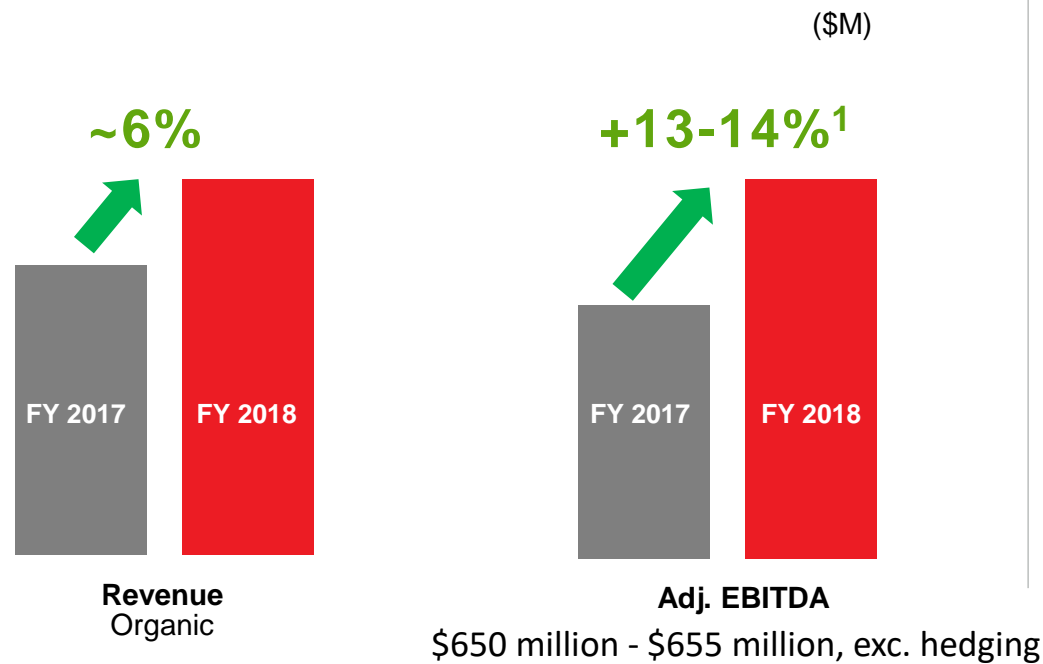
Flexible and low cost structure

	Past	Today
% Variable cost structure	67%	80%
% Low-cost country footprint	42%	75%
% Low-cost country supply	45%	~70%
Working capital turns	12x	20x
Cost split by geography	65%	58%
	16%	15%
	19%	27%
		Asia
		Americas
		EMEA

Source: IHS data, Future bookings represent best estimates based on market conditions and other factors. Actual results may differ materially. Please see Forward Looking Statements on Slide 2.

Revising 2018 Guidance to high-end of previous range

12 months 2018



Differentiated Technology



Differentiated global presence and capability



Differentiated Customer Experience

¹2017 Adjusted EBITDA of \$590 million, less 14M hedging or \$576M

Q&A



Garrett
ADVANCING MOTION

Garrett

ADVANCING MOTION

Income Statement

(\$ in millions)	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2018	2017	2018	2017
	Net sales	784	745	2,576
Cost of goods sold	606	568	1,972	1,730
Gross profit	178	177	604	562
Selling, general and administrative expenses	60	61	186	180
Other expense, net	51	43	132	129
Interest expense	1	2	3	5
Non-operating (income) expense	(7)	(3)	(10)	(14)
Income before taxes	73	74	293	262
Tax expense (benefit)	(856)	17	(844)	25
Net income	929	57	1,137	237

Balance Sheet

	September 30, 2018	December 31, 2017
(\$ in millions)		
ASSETS		
Current assets:		
Cash and cash equivalents	197	300
Accounts, notes and other receivables – net	762	745
Inventories – net	183	188
Due from related parties, current	—	530
Other current assets	43	321
Total current assets	1,185	2,084
Due from related parties, non-current	—	23
Investments and long-term receivables	37	38
Property, plant and equipment – net	422	442
Goodwill	193	193
Insurance recoveries for asbestos related liabilities	162	174
Deferred income taxes	228	41
Other assets	63	2
Total assets	2,290	2,997
LIABILITIES		
Current liabilities:		
Accounts payable	828	860
Due to related parties, current	98	1,117
Current maturities of long-term debt	28	—
Accrued liabilities	504	571
Total current liabilities	1,458	2,548
Long-term debt	1,577	—
Deferred income taxes	22	956
Asbestos related liabilities	1,516	1,527
Other liabilities	173	161
Total liabilities	4,746	5,192
COMMITMENTS AND CONTINGENCIES		
EQUITY (DEFICIT)		
Invested deficit	(2,464)	(2,433)
Accumulated other comprehensive income	8	238
Total deficit	(2,456)	(2,195)
Total liabilities and deficit	2,290	2,997

Cash Flow Statement

(\$ in millions)

	For the Nine Months Ended	
	September 30,	
	2018	2017
Cash flows from operating activities:		
Net income	1,137	237
Adjustments to reconcile net (loss) income to net cash provided by operating activities:		
Deferred income taxes	(908)	—
Depreciation	53	47
Foreign exchange (gain) loss	10	(21)
Stock compensation expense	16	12
Pension expense	7	7
Other	6	(2)
Changes in assets and liabilities:		
Accounts, notes and other receivables	(42)	(34)
Receivables from related parties	57	3
Inventories	(7)	(37)
Other assets	(2)	—
Accounts payable	(6)	(8)
Payables to related parties	(50)	(6)
Accrued liabilities	(57)	42
Asbestos related liabilities	1	(5)
Other liabilities	25	(1)
Net cash provided by (used for) operating activities	240	234
Cash flows from investing activities:		
Expenditures for property, plant and equipment	(66)	(56)
Proceeds from related party notes receivables	—	67
Increase in marketable securities	(21)	(540)
Decrease in marketable securities	312	531
Other	—	3
Net cash provided by (used for) investing activities	225	5
Cash flows from financing activities:		
Net increase (decrease) in Invested deficit	(1,493)	(251)
Proceeds from issuance of long-term debt	1,631	—
Payments of long-term debt	—	—
Proceeds related to related party notes payable	—	327
Payments related to related party notes payable	(493)	(326)
Net change related to cash pooling and short-term notes	(201)	69
Net cash provided by (used for) financing activities	(556)	(181)
Effect of foreign exchange rate changes on cash and cash equivalents	(12)	10
Net increase (decrease) in cash and cash equivalents	(103)	68
Cash and cash equivalents at beginning of period	300	119
Cash and cash equivalents at end of period	197	187



*Reconciliations to Non-GAAP financial measures are included in appendix

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\$174M Cash Flow from Operations minus Capex * for nine months ended Sept 30, 2018

Reconciliation of Net Income to Adjusted EBITDA

(\$ in millions)	Q3'17	Q3'18	9M '17	9M '18	LTM'18
Net income (loss) - GAAP	57	929	237	1,137	(84)
Tax expense	17	(856)	25	(844)	480
Profit before taxes	74	73	262	293	397
Net interest (income) expense	(1)	-	(5)	(3)	(5)
Depreciation	17	17	47	53	70
EBITDA (Non-GAAP)	90	90	304	342	462
Other operating expenses, net (asbestos and environmental expenses)	43	51	129	132	133
Non-operating (income) expense	-	-	-	(4)	(3)
Stock compensation expense	4	4	12	16	19
Repositioning charges	4	0	13	2	9
Foreign exchange (gain) loss on debt, net of related hedging (gain) loss	-	(8)	-	(8)	(8)
Adjusted EBITDA (Non-GAAP) included in Form 10	141	137	458	481	614
Adjusted EBITDA %	19.0%	17.5%	20.0%	18.7%	18.2%
① Honeywell Indemnity Obligation payment(1)	(44)	(44)	(131)	(131)	(175)
② FX Hedging (gain) / loss (net)	2	6	(16)	34	35
③ Additional pro forma standalone costs	2	-	3	(1)	5
④ Pro Forma impact on cash paid to customers to be capitalized vs expensed	2	-	7	-	2
⑤ Other non-recurring, non-cash expense(2)	2	-	1	0	27
Consolidated EBITDA	105	100	324	383	505
Add. Honeywell Indemnity Obligation Payment	44	44	131	131	175
Consolidated EBITDA (Non-GAAP, excl. Honeywell indemnity obligation)	148	143	455	514	680
Consolidated EBITDA % margin (Non-GAAP, excl. Honeywell indemnity obligation)	19.9%	18.3%	19.8%	20.0%	20.1%

- ① Inclusion of \$175M Honeywell Indemnity Obligation payment
- ② Removal of FX hedging-related gains and losses and unrealized FX re-measurement gains included in EBITDA
- ③ Incremental costs above corporate allocations already included in Adjusted EBITDA based on standalone assessment
- ④ Represents the impact of retrospective application of U.S: GAAP change for Revenue Recognition (ASC 606) adopted by the Company beginning in 2018, where upfront payments to customers are deferred and expensed over the estimated life of the customer contracts
- ⑤ Other adjustments consists on non-recurring, non cash charges primarily related to incremental freight costs incurred as a result of transferring production across various European plants and non-US tax credits

Reconciliation of Net Income to Adjusted EBIT

	(\$ in millions)		Q3'17	Q3'18	9M '17	9M '18	LTM'18
Net income (loss) - GAAP			57	929	237	1,137	(84)
Tax expense			17	(856)	25	(844)	480
Profit before taxes			74	73	262	293	397
Net interest (income) expense			(1)	-	(5)	(3)	(5)
EBIT (Non-GAAP)			73	73	258	289	392
① Other operating expenses, net (asbestos and environmental expenses)			43	51	129	132	133
② Non-operating (income) expense			-	-	-	(4)	(3)
③ Stock compensation expense			4	4	12	16	19
④ Repositioning charges			4	0	13	2	9
⑤ Foreign exchange (gain) loss on debt, net of related hedging (gain) loss			-	(8)	-	(8)	(8)
Adjusted EBIT			125	120	411	427	542
Adjusted EBIT%			16.7%	15.2%	17.9%	16.6%	16.0%

- ① Inclusion of \$175M Honeywell Indemnity Obligation payment
- ② Removal of FX hedging-related gains and losses and unrealized FX re-measurement gains included in EBITDA
- ③ Incremental costs above corporate allocations already included in Adjusted EBITDA based on standalone assessment
- ④ Represents the impact of retrospective application of U.S. GAAP change for Revenue Recognition (ASC 606) adopted by the Company beginning in 2018, where upfront payments to customers are deferred and expensed over the estimated life of the customer contracts
- ⑤ Other adjustments consists on non-recurring, non cash charges primarily related to incremental freight costs incurred as a result of transferring production across various European plants and non-US tax credits

Reconciliation of Organic Sales % Change

Reconciliation of Organic Sales % Change

	3 months ended September 30, 2018	3 months ended September 30, 2017	9 months ended September 30, 2018	9 months ended September 30, 2017
Garrett				
Reported sales % change	5%	5%	12%	1%
Less: Foreign currency translation	(1%)	2%	5%	(1%)
Organic sales % change	7%	3%	7%	2%
Gasoline				
Reported sales % change	23%	8%	34%	6%
Less: Foreign currency translation	(1%)	2%	7%	(1%)
Organic sales % change	25%	6%	27%	7%
Diesel				
Reported sales % change	2%	-9%	6%	(10%)
Less: Foreign currency translation	(1%)	3%	7%	(1%)
Organic sales % change	3%	(12%)	(0%)	(10%)
Commercial vehicles				
Reported sales % change	1%	45%	14%	5%
Less: Foreign currency translation	(1%)	0%	3%	(21%)
Organic sales % change	3%	44%	10%	27%
Aftermarket and other sales				
Reported sales % change	(3%)	1%	1%	1%
Less: Foreign currency translation	(1%)	2%	3%	0%
Organic sales % change	(2%)	(1%)	(2%)	1%

We define organic sales percent as the year-over-year change in reported sales relative to the comparable period, excluding the impact on sales from foreign currency translation, acquisitions, net of divestitures and non-comparable impacts from adoption of the new revenue recognition standard. We believe this measure is useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

Reconciliation of Adjusted EBITDA minus Capex as a percentage of Adjusted EBITDA

	<u>3 months ended</u> <u>September 30, 2018</u>	<u>3 months ended</u> <u>September 30, 2017</u>	<u>9 months ended</u> <u>September 30, 2018</u>	<u>9 months ended</u> <u>September 30, 2017</u>
Adjusted EBITDA	\$137	\$141	\$481	\$458
CAPEX (Expenditures for property, plant and equipment)	(\$19)	(\$22)	(\$66)	(\$56)
Adjusted minus CAPEX	\$118	\$119	\$415	\$402
÷ Adjusted EBITDA	86%	84%	86%	88%

We believe that this metric is useful to investors and management as a measure of cash generated by business operations that will be used to repay scheduled debt maturities and can be used to invest in future growth through new business development activities or acquisitions, pay dividends, repurchase stock or repay debt obligations prior to their maturities. This metric can also be used to evaluate our ability to generate cash flow from business operations and the impact that this cash flow has on our liquidity.

Reconciliation of cash provided by operations minus Capex

	9 months ended September 30, 2018	9 months ended September 30, 2017
Net cash provided by (used for) operating activities	\$240	\$234
Expenditures for property, plant and equipment (CAPEX)	(\$66)	(\$56)
Net cash from operating activities minus CAPEX	\$174	\$178

We believe that this metric is useful to investors and management as a measure of cash flow generated by business.